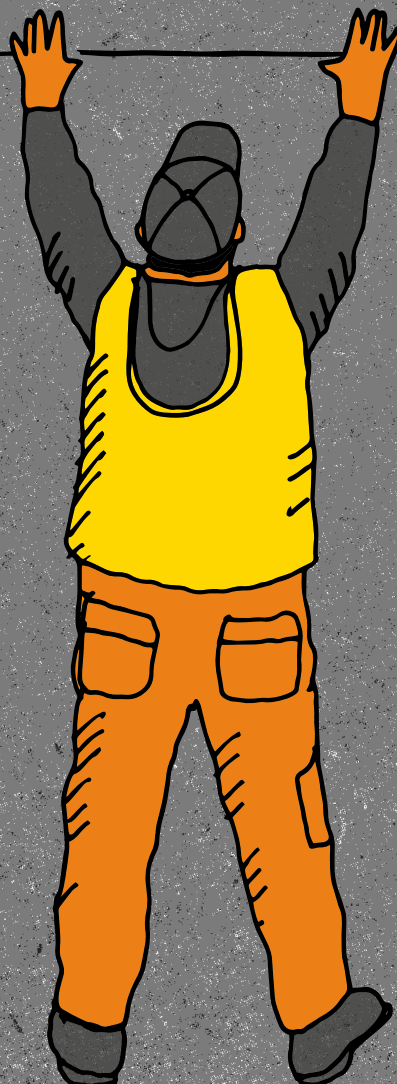


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Parent company and all subsidiary undertakings as at 30 December 2017

	Country of registration or incorporation	Registered office
PARENT COMPANY		
Howden Joinery Group Plc	England and Wales	40 Portman Square, London, W1H 6LT
ALL SUBSIDIARY UNDERTAKINGS		
Intermediate Holding Companies:		
Howden Joinery Holdings Limited	England and Wales	40 Portman Square, London, W1H 6LT
Howden Joinery International Holdings Limited	England and Wales	40 Portman Square, London, W1H 6LT
Trading:		
Howden Joinery Limited	England and Wales	40 Portman Square, London, W1H 6LT
Houdan Cuisines SAS	France	1 Rue Calmette, ZA Du Bois Rigault Nord, 62880 Vendin-Le-Vieil
Lamona Cuisines SAS	France	1 Rue Calmette, ZA Du Bois Rigault Nord, 62880 Vendin-Le-Vieil
Houdan Cuisines SPRL	Belgium	Rue Des Emailleries 4, 6041 Gosselies
Howden Keukens BV	The Netherlands	Van Der Madeweg 55, 1114AM Amsterdam-Duivendrecht
Howden Küchen GmbH	Germany	Gutenbergring 73–75, 22848 Norderstedt
Property Management:		
Howden Joinery Properties Limited	England and Wales	40 Portman Square, London, W1H 6LT
Howden Kitchens Properties Limited	England and Wales	40 Portman Square, London, W1H 6LT
Administration and Employee Services:		
Howden Joinery Corporate Services Limited	England and Wales	40 Portman Square, London, W1H 6LT
Howden Joinery People Services Limited	England and Wales	40 Portman Square, London, W1H 6LT
Dormant:		
Howden Kitchens Limited	England and Wales	40 Portman Square, London, W1H 6LT
Galiform Limited	England and Wales	40 Portman Square, London, W1H 6LT

The Company ultimately owns 100% of the ordinary share capital of all of the companies listed above.

Five year record

	Dec 2017 53 weeks £m	Dec 2016 52 weeks £m	Dec 2015 52 weeks £m	Dec 2014 52 weeks £m	Dec 2013 52 weeks £m
Summarised Income Statement					
Revenue – continuing operations	1,403.8	1,307.3	1,220.2	1,090.8	956.5
Operating profit – continuing operations	234.4	237.2	221.9	189.8	138.0
Loss from discontinued operations	–	–	–	(2.1)	–
	234.4	237.2	221.9	187.7	138.0
Profit on continuing ordinary activities before tax	232.2	237.0	219.6	188.8	133.9
Full year dividend per share (pence)	11.1	10.7	9.9	8.4	5.5
Basic EPS – continuing operations (pence)	29.9	29.5	27.3	23.2	15.7
Summarised Balance Sheet					
Total non-current assets	221.3	201.6	153.0	151.1	123.3
Inventories	208.3	183.7	177.1	143.1	123.4
Receivables	137.8	135.9	129.5	133.1	122.4
Payables and provisions	(245.0)	(244.8)	(214.8)	(207.2)	(192.6)
Pension liability	(109.3)	(106.0)	(49.2)	(142.6)	(54.3)
	(8.2)	(31.2)	42.6	(73.6)	(1.1)
Net cash, short-term investments and borrowings	241.1	226.6	226.1	217.4	139.5
Total net assets	454.2	397.0	421.7	294.9	261.7
Number of depots at end of year					
UK	661	642	619	589	559
France	20	20	17	12	11
Belgium	2	2	2	2	–
Netherlands	1	1	1	–	–
Germany	1	1	–	–	–
Capital expenditure	49	64	46	33	46

Shareholder ranges as at 30 December 2017

	Number of holders	Percentage of holders	Number of shares	Percentage of shares
Corporate holders				
0 to 1,000	147	1.54	61,314	0.01
1,001 to 5,000	170	1.78	420,361	0.07
5,001 to 10,000	71	0.74	518,966	0.08
10,001 to 50,000	152	1.59	3,971,033	0.63
50,001 to 100,000	73	0.76	5,185,826	0.83
100,001 to 250,000	78	0.81	12,411,628	1.98
250,001 to max	227	2.37	595,352,259	94.76
	918	9.59	617,921,387	98.36
Individual holders				
0 to 1,000	7,176	74.95	2,515,952	0.40
1,001 to 5,000	1,239	12.94	2,925,280	0.47
5,001 to 10,000	152	1.59	1,122,042	0.18
10,001 to 50,000	80	0.84	1,673,907	0.27
50,001 to 100,000	3	0.03	211,989	0.03
100,001 to 250,000	3	0.03	387,990	0.06
250,001 to max	3	0.03	1,434,208	0.23
	8,656	90.41	10,271,368	1.64
Total	9,574	100.00	628,192,755	100.00

Corporate timetable

2018	
Trading update	2 May
Half-Yearly Report	26 July
Trading update	8 November
End of financial year	29 December

Advisors and committees

PRINCIPAL BANKER

Lloyds Bank Plc
25 Gresham Street
London
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JOINT FINANCIAL ADVISORS AND STOCKBROKERS

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UBS LTD

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EC2M 2QS

SOLICITORS

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EC4Y 1HS

AUDITOR

Deloitte LLP
2 New St Square
London
EC4A 3BZ

REGISTRAR

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Lancing
West Sussex
BN99 6DA

REGISTERED OFFICE

40 Portman Square
London
W1H 6LT

EXECUTIVE COMMITTEE

Matthew Ingle
Andrew Livingston
Mark Robson
Kevin Barrett
Clive Cockburn
Rob Fenwick
Gareth Hopkins
Theresa Keating
Andy Witts

REMUNERATION COMMITTEE

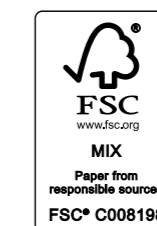
Tiffany Hall (Chair)
Mark Allen
Andrew Cripps
Geoff Drabble
Debbie White

NOMINATIONS COMMITTEE

Richard Pennycook (Chair)
Mark Allen
Andrew Cripps
Geoff Drabble
Tiffany Hall
Debbie White

AUDIT COMMITTEE

Andrew Cripps (Chair)
Mark Allen
Geoff Drabble
Tiffany Hall
Debbie White



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