

As of 12 February 2026

For the year ended 27 December 2025

£ million*	Min	Max	Average	Number of analysts
Revenue	2,379	2,435	2,402	16
Operating profit (EBIT)	332	351	342	16
Profit before tax	322	343	332	16

* results are presented under IFRS 16

For the year ended 26 December 2026

£ million*	Min	Max	Average	Number of analysts
Revenue	2,433	2,584	2,520	16
Operating profit (EBIT)	354	391	366	16
Profit before tax	345	383	355	16

* results are presented under IFRS 16

Consists of the following analysts: Berenberg, Bank of America Merrill Lynch, Barclays, Citi, Davy, Goodbody, Investec, Jefferies, JP Morgan, Kepler Cheuvreux, Deutsche Numis, Peel Hunt, Panmure Liberum, Royal Bank of Canada, Rothschild Redburn, Stifel

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