

As of 15 July 2026

For the year ended 26 December 2026

£ million*	Min	Max	Average	Number of analysts
Revenue	2,513	2,636	2,583	11
Operating profit (EBIT)	361	391	382	11
Profit before tax	341	366	361	11

* results are presented under IFRS 16

For the year ended 25 December 2027

£ million*	Min	Max	Average	Number of analysts
Revenue	2,629	2,897	2,807	11
Operating profit (EBIT)	389	446	427	11
Profit before tax	380	414	398	11

* results are presented under IFRS 16

Consists of the following analysts: Berenberg, Bank of America Merrill Lynch, Davy, Investec, Jefferies, JP Morgan, Kepler Cheuvreux, Deutsche Numis, Peel Hunt, Panmure Liberum, Stifel.

[For consistency only those analysts that have published new forecasts including the results of the recently acquired of DIY Kitchens, which completed on 23 June 2026, have been included.]

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