

As of 29 S August 2025

For the year ended 27 December 2025

£ million*	Min	Max	Average	Number of analysts
Revenue	2,346	2,430	2,399	16
Operating profit (EBIT)	333	357	343	16
Profit before tax	321	345	331	16

* results are presented under IFRS 16

For the year ended 26 December 2026

£ million*	Min	Max	Average	Number of analysts
Revenue	2,433	2,612	2,535	16
Operating profit (EBIT)	354	404	371	16
Profit before tax	345	393	359	16

* results are presented under IFRS 16

Consists of the following analysts: Berenberg, Bank of America Merrill Lynch, Barclays, Citi, Davy, Goodbody, Investec, Jefferies, JP Morgan, Deutsche Numis, Peel Hunt, Panmure Liberum, Royal Bank of Canada, Rothschild Redburn, Stifel, UBS.

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