

As of 11 July 2024

For the year ended 28 December 2024

£ million*	Min	Max	Average	Number of analysts
Revenue	2,311	2,417	2,374	14
Operating profit (EBIT)	320	368	356	14
Profit before tax	308	356	344	14

* results are presented under IFRS 16

For the year ended 29 December 2025

£ million*	Min	Max	Average	Number of analysts
Revenue	2,373	2,573	2,519	14
Operating profit (EBIT)	333	418	395	14
Profit before tax	321	408	381	14

* results are presented under IFRS 16

Consists of the following analysts: Berenberg, Barclays, Citi, Davy, Goodbody, Investec, Jefferies, JP Morgan, Deutsche Numis, Panmure, Peel Hunt, Royal Bank of Canada, Redburn Atlantic, Stifel.

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