

As of 14 February 2025

For the year ended 28 December 2024

£ million*	Min	Max	Average	Number of analysts
Revenue	2,319	2356	2,347	15
Operating profit (EBIT)	337	343	340	15
Profit before tax	326	332	329	15

\* results are presented under IFRS 16

For the year ended 29 December 2025

£ million*	Min	Max	Average	Number of analysts
Revenue	2,404	2,515	2,459	15
Operating profit (EBIT)	346	376	356	15
Profit before tax	336	354	344	15

\* results are presented under IFRS 16

Consists of the following analysts: Berenberg, Barclays, Citi, Davy, Goodbody, Investec, Jefferies, JP Morgan, Deutsche Numis, Peel Hunt, Panmure Liberum, Royal Bank of Canada, Redburn Atlantic, Stifel, UBS.

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