

As of 12 March 2025

For the year ended 27 December 2025

£ million*	Min	Max	Average	Number of analysts
Revenue	2,354	2454	2,395	13
Operating profit (EBIT)	333	357	342	13
Profit before tax	321	345	328	13

\* results are presented under IFRS 16

For the year ended 26 December 2026

£ million*	Min	Max	Average	Number of analysts
Revenue	2,453	2,612	2,540	13
Operating profit (EBIT)	352	405	373	13
Profit before tax	343	394	362	13

\* results are presented under IFRS 16

Consists of the following analysts: Berenberg, Barclays, Citi, Investec, Jefferies, JP Morgan, Deutsche Numis, Peel Hunt, Panmure Liberum, Royal Bank of Canada, Redburn Atlantic, Stifel, UBS.

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